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Introduction to Defense Acquisition Management

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Achieving Effective Acquisition of Information Technology in the Department of Defense

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International Cooperation in Acquisition, Technology and Logistics (IC in AT & L)

Handbook

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Weapons System Sustainment Planning Early in the Development Life Cycle

Integrated Defense Acquisition, Technology, & Logistics Life Cycle Management Framework, February - September

Integrated Defense Acquisition, Technology, and Logistics Life Cycle Management Framework

Testing of Defense Systems in an Evolutionary Acquisition Environment

Integrated Defense Acquisition, Technology, and Logistics Life Cycle Management System, June 2010

Information technology DOD's acquisition policies and guidance need to incorporate additional best practices and controls : report to congressional requesters.

Report of the Defense Science Board Task Force on Training Superiority & Training Surprise

AT&L Human Capital Strategic Plan

The Department of Defense's Rapid Acquisition Process

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The United States 1789-1890

Getting Defense Acquisition Right - The Honorable Frank Kendall 13 January 2017
Department of Defense Policies and Procedures for the Acquisition of Information
Technology

Introduction to Defense Acquisition Management, August 2010

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*Introduction to Defense
Acquisition Management*
Defense Department
The Department of
Defense (DoD) recently
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planned, in advance, to be
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several stages in a single
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Each stage is planned to
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which could be fielded.
The system requirements
for each stage of
development may be
specified in advance of a

given stage or may be
decided at the outset of
that stage's development.
Due to the different
stages that comprise an
evolutionary system,
there exists a need for
careful reexamination of
current testing and
evaluation policies and
processes, which were
designed for single-stage
developments. The Office
of the Under Secretary of

Defense for Acquisition, Technology and Logistics (USD-AT&L) and the Director of Operational Testing and Evaluation (DOT&E) asked the Committee on National Statistics (CNSTAT) of the National Academies to examine the key issues and implications for defense testing from the introduction of evolutionary acquisition. The CNSTAT was charged with planning and conducting a workshop to study test strategies for the evolutionary acquisition. The

committee reviewed defense materials defining evolutionary acquisition and interviewed test officials from the three major test service agencies to understand the current approaches used in testing systems procured through evolutionary acquisition. The committee also examined possible alternatives to identify problems in implementation. At the workshop that took place on December 13-14, 2004, the committee tried to answer many questions

including: What are the appropriate roles and objectives for testing in an evolutionary environment?, Can a systematic, disciplined process be developed for testing and evaluation in such a fluid and flexible environment?, and Is there adequate technical expertise within the acquisition community to fully exploit data gathered from previous stages to effectively combine information from various sources for test design and analysis?. Testing of Defense Systems in an

Evolutionary Acquisition Environment provides the conclusions and recommendations of the CNSTAT following the workshop and its other investigations.

Information Technology National Academies Press
This publication is designed to be both an introduction to the world of defense systems acquisition management for the newcomer and a summary level refresher for the practitioner who has been away from the business for a few years. It focuses on Department

of Defense-wide management policies and procedures, not on the details of any specific defense system.

An Analysis of Acquisition Logistics Within the National Aeronautics and Space Administration

National Academies Press
In the military, information technology (IT) has enabled profound advances in weapons systems and the management and operation of the defense enterprise. A significant portion of the Department of Defense (DOD) budget

is spent on capabilities acquired as commercial IT commodities, developmental IT systems that support a broad range of warfighting and functional applications, and IT components embedded in weapons systems. The ability of the DOD and its industrial partners to harness and apply IT for warfighting, command and control and communications, logistics, and transportation has contributed enormously to fielding the world's best defense force. However, despite the DOD's

decades of success in leveraging IT across the defense enterprise, the acquisition of IT systems continues to be burdened with serious problems. To address these issues, the National Research Council assembled a group of IT systems acquisition and T&E experts, commercial software developers, software engineers, computer scientists and other academic researchers. The group evaluated applicable legislative requirements, examined the processes and capabilities of the

commercial IT sector, analyzed DOD's concepts for systems engineering and testing in virtual environments, and examined the DOD acquisition environment. The present volume summarizes this analysis and also includes recommendations on how to improve the acquisition, systems engineering, and T&E processes to achieve the DOD's network-centric goals.

Air Force Acquisition Logistics Division
Createspace Independent

Publishing Platform
This chart is a classroom aid for Defense Acquisition University students. It provides a notional illustration of the interfaces among the three major decision support systems used to develop, produce, and field a system for national defense.

Acquisition: Air Force Procurement of 60K Tunner Cargo Loader Contractor Logistics Support Defense Acquisition University
Accelerating the flow of technology to the

warfighter is one of the top priorities of the Under Secretary of Defense (Acquisition, Technology and Logistics), as well as the services, defense agencies, and other key defense organizations that help transition technology. This document, the "Manager's Guide to Technology Transition In an Evolutionary Acquisition Environment" (the guide) is intended to be a source of information to promote collaboration among team members. It provides an overview of the

processes, communities, programs, and challenges associated with technology transition. The guide shows the reader possible ways ahead for their programs and areas of pursuit and, where possible, lists sources that can provide information about strategies or approaches. The acquisition, technology, and logistics workforce certification program Defense Acquisition University Press
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(IT) has enabled profound advances in weapons systems and the management and operation of the defense enterprise. A significant portion of the Department of Defense (DOD) budget is spent on capabilities acquired as commercial IT commodities, developmental IT systems that support a broad range of warfighting and functional applications, and IT components embedded in weapons systems. The ability of the DOD and its industrial partners to harness and

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Manager's Guide to Technology Transition in an Evolutionary Acquisition Environment.

Version 1.0 DIANE Publishing

The Department of Defense (DoD) recently adopted evolutionary acquisition, a dynamic strategy for the development and acquisition of its defense systems. Evolutionary defense systems are

planned, in advance, to be developed through several stages in a single procurement program. Each stage is planned to produce a viable system which could be fielded. The system requirements for each stage of development may be specified in advance of a given stage or may be decided at the outset of that stage's development. Due to the different stages that comprise an evolutionary system, there exists a need for careful reexamination of current testing and

evaluation policies and processes, which were designed for single-stage developments. The Office of the Under Secretary of Defense for Acquisition, Technology and Logistics (USD-AT&L) and the Director of Operational Testing and Evaluation (DOT&E) asked the Committee on National Statistics (CNSTAT) of the National Academies to examine the key issues and implications for defense testing from the introduction of evolutionary acquisition. The CNSTAT was charged

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effectively combine information from various sources for test design and analysis?. Testing of Defense Systems in an Evolutionary Acquisition Environment provides the conclusions and recommendations of the CNSTAT following the workshop and its other investigations.

ACQWeb - Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics Createspace Independent Publishing Platform

"This ninth edition of Introduction to Defense Acquisition Management includes revisions to the regulatory framework for Defense systems acquisition management from the December 2008 Department of Defense Instruction 5000.02 and includes policy for determining requirements for defense systems from the Chairman of the Joint Chiefs of Staff 3170 series, Joint Capabilities Integration and Development System. This publication is designed to be both an

introduction to the world of defense systems acquisition management for the newcomer and a summary-level refresher for the practitioner who has been away from the business for a few years. It focuses on Department of Defense-wide management policies and procedures, not on the details of any specific defense system."--
 Publisher's website.
[Certification Program for the Department of Defense Acquisition, Technology, and Logistics Workforce](#) Defense

Department
 The Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics asked RAND to evaluate the cost of compliance with acquisition-related statutes and regulations at the program office level. This report identifies the areas considered most burdensome and describes the study's methodology, focus, and data collection process, including the development of a Web-based data collection tool

for use by program office personnel.

Report of the Defense Science Board Task Force on Management Oversight in Acquisition Organizations

Integrated Defense Acquisition Technology & Logistics Life Cycle Management System, Version 5.4: Package of 5 Information Technology: Inconsistent Software Acquisition Processes at the Defense Logistics Agency Increase Project Risks

An Analysis of Rapid

Technology Transfer Solutions and Best Practices for Use by the Department of Defense DIANE

Publishing

Undersecretary of Defense (Acquisition Technology & Logistics) (USD(AT&L)) The

Honorable Frank Kendall's career has included a variety of roles in Defense acquisition, from an engineer designing weapons systems to the nation's chief weapons buyer. Few others can match the institutional knowledge and insight

gained from his experiences. In his new book, "Getting Defense Acquisition Right," Kendall shares a selection of his articles, statements, and correspondence in a logical progression that provides insight into where Defense acquisition has been and a greater understanding of the complex system in place today.

Rare Earth Materials in Defense Applications
DIANE Publishing

The objective of this thesis is to conduct a thorough analysis of the

documentation and policy that currently exists within the Department of Defense (DoD) framework. There are numerous gaps within this documentation pertaining to Human Systems Integration (HSI) in the Integrated Defense Acquisition, Technology, and Logistics (IDAT & L) Life Cycle. The U.S. Navy currently implements HSI at different stages throughout the Life Cycle, but it lacks continuity throughout the entire process. A detailed analysis of the IDAT & L

framework can potentially aid in redefining how the Navy should address HSI, by identifying areas where HSI policies and guidelines should exist, but currently do not (i.e., gaps), and then proposing ways to close those gaps and streamline the HSI process as a whole throughout the Navy. This thesis suggests a potential, strengthened framework for HSI in the Navy, based on the information and findings gathered from not only the current framework, but also current Navy

policies. The outcome of this thesis is to improve the entire HSI process throughout the Navy and help ensure that HSI is used effectively throughout the acquisition process.

Analysis of the Integrated Defense Acquisition, Technology, and Logistics Life Cycle Framework for Human Systems Integration Documentation

Government Printing Office

This report examines the

challenges facing the DoD in acquiring information technology (IT) and offers recommendations to improve current circumstances. The fundamental problem DoD faces is that the deliberate process through which weapon systems and IT are acquired does not match the speed at which new IT capabilities are being introduced in today's information age. Consequently, the principal recommendation of the study is that DoD needs a new acquisition

system for IT. Roles and responsibilities for those involved in the acquisition process must be clarified and strengthened and the IT system acquisition skills required in the workforce must also be strengthened.

Illustrations.

Information

Technology Rand Corporation

Rare earth materials are widely used within the defense industrial base. However, such end uses represent a small fraction of U.S. consumption. As a result, when looked at in

isolation, the growing U.S. supply of these materials is increasingly capable of meeting the consumption of the defense industrial base. By 2015, the Department of Defense believes this will help to stabilize overall markets and improve the availability of rare earth materials. The Department remains committed to pursuing a three-pronged approach to this important issue: diversification of supply, pursuit of substitutes, and a focus on reclamation of waste as part of a larger

U.S. Government recycling effort. In addition to the many positive developments that indicate an increasingly diverse and robust domestic and global supply chain for rare earth materials, the Department will continue to monitor these supply chains, prepare possible contingency plans for ensuring their availability, and implement such plans as appropriate.

Testing of Defense Systems in an Evolutionary Acquisition

Environment U.S. Government Printing Office

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Integrated Defense Acquisition, Technology, and Logistics Life Cycle Management System, Version 5.3.4, June 15, 2009, * National Academies Press
Program managers and contracting officials responsible for obtaining

performance-based logistics support for equipment in DoD should read this report. It discusses the approval and award of a sole source contract for logistics support of a cargo loader used by the Air Force. Background. On April 1, 2004, the Air Force awarded a sole source contract to Systems & Electronics, Inc. for logistics support of the 60K Tunner cargo loader. Air Force personnel use the 60K Tunner to load cargo onto large aircraft. The

contract required Systems & Electronics, Inc. to provide all of the logistics support needed for the cargo loader for eight years at an estimated total cost of \$158 million. On February 11, 2005, the Acting Under Secretary of Defense (Acquisition, Technology, and Logistics) requested that the DoD Office of Inspector General review the influence and decisions made by Darleen Druyun, the then Principal Deputy Assistant Secretary of the Air Force for Acquisition and Management, on the

60K Tunner logistics support contract. Results. Instead of following Druyun's recommendation to award a 33-year contract valued at \$1.7 billion (\$51.5 million per year average costs), Warner Robins Air Logistics Center contracting officials prepared a sole source justification and approval in April 2003 and awarded an 8-year contract to Systems & Electronics, Inc. valued at \$158 million with a much lower projected annual cost of \$19.8 million per year.

However, Druyun influenced \$47.2 million in vehicle overhaul requirements included in the contract by selecting Systems & Electronics, Inc. to be the source of repair.

AT&L Human Capital Strategic Plan National Academies Press

The DoD is burdened by an Integrated Defense Acquisition, Technology, and Logistics Life Cycle Management System that is designed to acquire large systems, such as ships, and that takes years to complete.

Information technology evolves at a rapid pace because it is driven by industry. The DoD acquisition system is therefore at odds with industry development, at least with respect to information technology. Acquisition of information technology cannot follow the same path as a ship if the DoD wants the warfighter to have the most advanced technologies. The acquisition of technology is about much more than the technology alone. Each stage of the

acquisition process, even for technologies that are never ultimately adopted, offers some information that needs to be cataloged in a way that others can use it. This thesis proposes a clearinghouse for this purpose. The clearinghouse should decrease the amount of time required to get information technology to the warfighter. The changes that need to occur are not limited to information sharing. Although that is a central component, this thesis

identifies other barriers that must be overcome.

Integrated Defense Acquisition, Technology, & Logistics Life Cycle Management Framework, VER 5.2, August 2005

The catalyst for the study was the admission by Darleen Druyun, former Air Force Principal Assistant Secretary, of her favorable treatment of Boeing Corporation in key

contract awards and negotiations. The Task Force was established to review the management and oversight structure of the acquisition activities in DoD.

Measuring the Statutory and Regulatory Constraints on DoD Acquisition: Research Design for an Empirical Study

Revised edition. Sold in packages of 5 copies only. *Achieving Effective*

Acquisition of Information Technology in the Department of Defense Publication measures 21 x 17 in. Printed on front and back. Side one describes the process through persons in the acquisition workforce would be recognized as having achieved professional status. Side two is a chart showing the steps involved in each certifying these individuals. Sold in packages of 5 each.

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