
Enterprise Architecture As Strategy Creating A Foundation For Business Execution Jeanne W Ross

Business Architecture

Strategic Enterprise Architecture Management

Creating a Foundation for Business Execution

Enterprise Architecture

The Formal Link between Strategy and Results

Elements of Effective IT Management

Enterprise Architecture for Integration

Igniting Passion and Performance

Business Architecture

Sustainable Architecture in an Agile and Cloud-Centric World

The Open Organization

Enterprise Architecture

Business Architecture

The Art and Practice of Business Transformation

Enterprise Architecture Planning

Launching an Enterprise Business Architecture Practice: A Playbook for Getting Started

Collaborative Enterprise Architecture

Fourth Edition

Flow Architectures

Continuous Architecture

Sustainable Enterprise Architecture

Third Edition

Creating a Foundation for Business Execution

Integrating Business Processes with IT Infrastructure
Developing a Blueprint for Data, Applications, and Technology
Enterprise Business Architecture
From Enterprise Architecture to IT Governance
Designing Enterprise Architecture Frameworks
Enterprise Architecture for Digital Business
Principle Based Enterprise Architecture
Enterprise Architecture As Strategy
Enterprise Architecture as Strategy
Designing Distributed Systems
A Systematic Approach to Enterprise Architecture and Governance
A Practical Guide to Enterprise Architecture
The Missing Link in Strategy Formulation, Implementation and Execution
Patterns and Paradigms for Scalable, Reliable Services
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Enterprise Architecture and Information Assurance
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Business Architecture Morgan Kaufmann

This is a story of reinvention. Jim Whitehurst, celebrated president and CEO of one of the world's most revolutionary software companies, tells first-hand his journey from traditional manager (Delta Air Lines, Boston Consulting Group) and “chief” problem solver to CEO of one of the most open organizational

environments he'd ever encountered. This challenging transition, and what Whitehurst learned in the interim, has paved the way for a new way of managing—one this modern leader sees as the only way companies will successfully function in the future. Whitehurst says beyond embracing the technology that has so far disrupted entire industries, companies must now adapt their management and organizational design to better fit the Information Age. His mantra? “Adapt or die.” Indeed, the successful company Whitehurst leads—the open source giant Red Hat—has become the organizational poster child for how to reboot, redesign, and reinvent an organization for a

decentralized, digital age. Based on open source principles of transparency, participation, and collaboration, “open management” challenges conventional business ideas about what companies are, how they run, and how they make money. This book provides the blueprint for putting it into practice in your own firm. He covers challenges that have been missing from the conversation to date, among them: how to scale engagement; how to have healthy debates that net progress; and how to attract and keep the “Social Generation” of workers. Through a mix of vibrant stories, candid lessons, and tested processes, Whitehurst shows how Red Hat has blown the traditional operating model to pieces by emerging out of a pure bottom up culture and learning how to execute it at scale. And he explains what other companies are, and need to be doing to bring this open style into all facets of the organization. By showing how to apply open source methods to everything from structure, management, and strategy to a firm's customer and partner relationships, leaders and teams will now have the tools needed to reach a new level of work. And with that new level of work comes unparalleled success. The Open Organization is your new resource for doing business differently. Get ready to make traditional management thinking obsolete.

Strategic Enterprise Architecture Management Van Haren
This book is positioned as a first in a series of books on enterprise architecture needed for a Master of Enterprise Architecture program, and is targeted both at university students and practitioners with a drive to increase their understanding of these fields. As an introductory book, this book aims to explore the concept of enterprise architecture. At first glance, writing such an

introductory book might seem as a straight forward task of setting up a structure and filling in “the blanks.” However, writing this book turned out to be a pleasant journey of discovery. Based on our past experiences, each of us had a clear understanding of enterprise architecture, based on several years of experience and insight in the field. However, when we started writing this book, and each of us exposed our individual understandings, it became apparent that our understanding of the field differed in several ways. This prompted several discussions leading to an abundance of new insights. Without exception, these discussions took place in a pleasant and open atmosphere, fueled by our shared drive for understanding and increased insight.

We are now even more convinced than before, that the field of enterprise architecture is a true multi-disciplinary profession. In the resulting book, we would like to share our insights, while also hoping to continue our discussions, now also involving you as a reader. We also realize that the journey is still far from complete. While this introductory book provides an overview of the field of enterprise architecture from the perspective of our insights, many aspects need further refinement.

Creating a Foundation for Business Execution Guy Sereff

This book gathers together a critical body of knowledge on what enterprise architecture (EA) is and how it can be used to better organize the functions of systems across an enterprise for an effective business-IT alignment. The chapters provide a solid foundation for a cross-disciplinary professional practice.

Enterprise Architecture "O'Reilly Media, Inc."

The Enterprise Architecture Management (EAM) discipline deals with the alignment of business and information systems

architectures. While EAM has long been regarded as a discipline for IT managers, this book takes a different stance: It explains how top executives can use EAM to leverage their strategic planning and controlling processes, as well as how it can contribute to their sustainable competitive advantage. Based on the analysis of best practices from eight leading European companies from various industries, the book presents the crucial elements of successful EAM. It outlines what executives need to do in terms of governance, processes, methodologies, and culture in order to bring their management to the next level. Beyond this, the book points out how EAM could develop in the next decade, thus allowing today's managers to prepare for the future architecture management.

The Formal Link between Strategy and Results Packt Publishing Ltd

Enterprise architecture defines a firm's needs for standardized tasks, job roles, systems, infrastructure, and data in core business processes. This book explains enterprise architecture's vital role in enabling - or constraining - the execution of business strategy. It provides frameworks, case examples, and more.

Elements of Effective IT Management CRC Press

This effective study guide offers comprehensive coverage of topics comprising the enterprise architecture body of knowledge. The book provides detailed coverage and lays out actionable methodologies and best practices to create and maintain successful EA models, artifacts and building blocks. It helps prepare readers to take any of the various EA certification exams and academic courses in enterprise architecture. This highly effective self-study guide offers comprehensive coverage of all

topics in the enterprise architecture body of knowledge. Written by a team of experienced academics, practitioners, and professionals, the book takes a holistic look at the practice of enterprise architecture. You will get actionable methodologies and best practices and learn how to develop, deploy, and maintain successful enterprise architecture models, artifacts, and building blocks. Designed to help you prepare for certification, the Certified Enterprise Architect All-in-One Exam Guide also serves as an essential on-the-job reference. Coverage includes: •Enterprise architecture foundation concepts •Planning the enterprise architecture •Enterprise architecture development, governance, and maintenance •Defense frameworks •Viewpoints and views •The Zachman Framework •The Open Group Architecture Framework (TOGAF) •The Common Approach to Federal Enterprise Architecture •FEAF2 •Comparison of frameworks •Case Study integrated throughout the text •And much more

Enterprise Architecture for Integration Steps Publishing Australia

The revised version of this book to provide essential guidance, compelling ideas, and unique ways to Enterprise Architects so that they can successfully perform complex enterprise modernisation initiatives transforming from chaos to coherence. This is not an ordinary theory book describing Enterprise Architecture in detail. There are myriad of books on the market and in libraries discussing details of enterprise architecture. My aim here is to highlight success factors and reflect lessons learnt from the field within enterprise modernisation and transformation context. As a practising Senior Enterprise Architect, myself, I read hundreds of those books and articles to learn different views.

They have been valuable to me to establish my foundations in the earlier phase of my profession. However, what is missing now is a concise guidance book showing Enterprise Architects the novel approaches, insights from the real-life experience and experimentations, and pointing out the differentiating technologies for enterprise modernisation. If only there were such a guide when I started engaging in modernisation and transformation programs. The biggest lesson learned is the business outcome of the enterprise modernisation. What genuinely matters for business is the return on investment of the enterprise architecture and its monetising capabilities. The rest is the theory because nowadays sponsoring executives, due to economic climate, have no interest, attention, or tolerance for non-profitable ventures. I am sorry for disappointing some idealistic Enterprise Architects, but with due respect, it is the reality, and we cannot change it. This book deals with reality rather than theoretical perfection. Anyone against this view on this climate must be coming from another planet. In this concise, uncluttered and easy-to-read book, I attempt to show the significant pain points and valuable considerations for enterprise modernisation using a structured approach and a simple narration especially considering my audience from non-English speaking backgrounds. The architectural rigour is still essential. We cannot compromise the rigour aiming to the quality of products and services as a target outcome. However, there must be a delicate balance among architectural rigour, business value, and speed to the market. I applied this pragmatic approach to multiple substantial transformation initiatives and complex modernisations programs. The key point is using an incrementally

progressing iterative approach to every aspect of modernisation initiatives, including people, processes, tools, and technologies as a whole. Starting with a high-level view of enterprise architecture to set the context, I provided a dozen of distinct chapters to point out and elaborate on the factors which can make a real difference in dealing with complexity and producing excellent modernisation initiatives. As eminent leaders, Enterprise Architects are the critical talents who can undertake this massive mission using their people and technology skills, in addition to many critical attributes such as calm and composed approach. Let's keep in mind that as Enterprise Architects, we are architects, not firefighters! I have full confidence that this book can provide valuable insights and some 'aha' moments for talented architects like yourself to tackle this enormous mission of turning chaos to coherence.

Igniting Passion and Performance Springer Science & Business Media

A critical part of any company's successful strategic planning is the creation of an Enterprise Business Architecture (EBA) with its formal linkages. Strategic research and analysis firms have recognized the importance of an integrated enterprise architecture and they have frequently reported on its increasing value to successful companies. Enterpr

[Business Architecture](#) IBM Redbooks

Enterprises, from small to large, evolve continuously. As a result, their structures are transformed and extended continuously. Without some means of control, such changes are bound to lead to an overly complex, uncoordinated and heterogeneous environment that is hard to manage and hard to adapt to future

changes. Enterprise architecture principles provide a means to direct transformations of enterprises. As a consequence, architecture principles should be seen as the cornerstones of any architecture. In this book, Greefhorst and Proper focus on the role of architecture principles. They provide both a theoretical and a practical perspective on architecture principles. The theoretical perspective involves a brief survey of the general concept of principle as well as an analysis of different flavors of principles. Architecture principles are regarded as a specific class of normative principles that direct the design of an enterprise, from the definition of its business to its supporting IT. The practical perspective on architecture principles is concerned with an approach to the formulation of architecture principles, as well as their actual use in organizations. To illustrate their use in practice, several real-life cases are discussed, an application of architecture principles in TOGAF is included, and a catalogue of example architecture principles is provided. With this broad coverage, the authors target students and researchers specializing in enterprise architecture or business information systems, as well as practitioners who want to understand the foundations underlying their practical daily work.

Sustainable Architecture in an Agile and Cloud-Centric World
Springer Science & Business Media

Enterprise Architecture is the discipline of managing the complexities of the Business-IT landscape. It has been around since the 1980's, when for the first time computers were connected in networks, and the already serious (and unsolved) problem of the complexity of computer programs for relatively simple business needs turned into the huge problem of large

networks of them in complex business landscapes. In spite of many 'best practices' and 'frameworks' that have been introduced, Enterprise Architecture is not a great success. After thirty years, we still have the same problems. Chaos is still everywhere. Projects still fail far too often. In this book, (hidden) assumptions behind the existing approaches to enterprise architecture are challenged, and a more realistic perspective that helps us battle the complexities and unpredictabilities of today's Business-IT landscapes is described. Practical suggestions about enterprise architecture governance and products, based on real-world experience with the described approach, complete the book. From general management to IT professionals, everyone who is confronted with the problem of managing Business-IT landscapes can profit from the insights this book offers. No specialist prior knowledge is required. Gerben Wierda is author of *Mastering ArchiMate*, and was, amongst other things, Lead Architect of the Judiciary in The Netherlands, Lead Architect of APG Asset Management, and is now Team Coordinator Architecture & Design at APG. He holds an M.Sc in Physics from the University of Groningen and an MBA from RSM Erasmus, Rotterdam.

[The Open Organization](#) Harvard Business Press

Based on an extensive study of the actual industry best practices, this book provides a systematic conceptual description of an EA practice and offers practically actionable answers to the key questions related to enterprise architecture.

Enterprise Architecture AuthorHouse

Ever-changing business needs have prompted large companies to rethink their enterprise IT. Today, businesses must allow

interaction with their customers, partners, and employees at more touch points and at a depth never thought previously. At the same time, rapid advances in information technologies, like business digitization, cloud computing, and Web 2.0, demand fundamental changes in the enterprises' management practices. These changes have a drastic effect not only on IT and business, but also on policies, processes, and people. Many companies therefore embark on enterprise-wide transformation initiatives. The role of Enterprise Architecture (EA) is to architect and supervise this transformational journey. Unfortunately, today's EA is often a ponderous and detached exercise, with most of the EA initiatives failing to create visible impact. The enterprises need an EA that is agile and responsive to business dynamics. Collaborative Enterprise Architecture provides the innovative solutions today's enterprises require, informed by real-world experiences and experts' insights. This book, in its first part, provides a systematic compendium of the current best practices in EA, analyzes current ways of doing EA, and identifies its constraints and shortcomings. In the second part, it leaves the beaten tracks of EA by introducing Lean, Agile, and Enterprise 2.0 concepts to the traditional EA methods. This blended approach to EA focuses on practical aspects, with recommendations derived from real-world experiences. A truly thought provoking and pragmatic guide to manage EA, Collaborative Enterprise Architecture effectively merges the long-term oriented top-down approach with pragmatic bottom-up thinking, and that way offers real solutions to businesses undergoing enterprise-wide change. Covers the latest emerging technologies affecting business practice, including digitization, cloud computing, agile software

development, and Web 2.0 Focuses on the practical implementation of EAM rather than theory, with recommendations based on real-world case studies Addresses changing business demands and practices, including Enterprise 2.0, open source, global sourcing, and more Takes an innovative approach to EAM, merging standard top-down and pragmatic, bottom-up strategies, offering real solutions to businesses undergoing enterprise-wide changes

Business Architecture Enterprise Architecture as Strategy Creating a Foundation for Business Execution Enterprise Architecture Planning (EAP) is a high-level blueprint for data, applications, and technology that is a cost-effective long-term solution. The authors give you a common-sense approach to EAP, supported by examples of architectures, procedures, checklists, and useful guidelines.

The Art and Practice of Business Transformation Routledge You've probably been hearing about Agile, Enterprise Architecture and Innovation Management for some time which isn't surprising as they are all important disciplines in their own right. If you've not been exposed to any of these or not used these together, then this book is here to help. There are differing levels of content in this book, and we've chosen to either describe a topic and why it is relevant or deep dive into the topic when we think it's necessary. This book will not attempt to show you how to do enterprise architecture or innovation management but provides a tool kit of techniques that our clients have found beneficial over the past 20 years. Many people and teams can benefit most from this book, but we took the liberty to assume the following:- You're looking at supporting some form of

innovation in your organization. Whether you're a business owner, architect, line of business manager, process owner or have some other role, you would like to understand how to capture innovation.- You may have used enterprise architecture in the past but couldn't appreciate, extract or demonstrate the value of it within your organization.- You've had some success and you're looking to grow your innovation management and/or enterprise architecture practice.- You want to try combining agile techniques with enterprise architecture best practices to achieve better agility.- You want to use innovation management and enterprise architecture in conjunction with each other but are unsure of the benefits or approach.- You would like to see how enterprise architecture could be more closely aligned to project delivery.

Enterprise Architecture Planning McGraw-Hill Education

An Introduction to Enterprise Architecture is the culmination of several decades of experience that I have gained through work initially as an information technology manager and then as a consultant to executives in the public and private sectors. I wrote this book for three major reasons: (1) to help move business and technology planning from a systems and process-level view to a more strategy-driven enterprise-level view, (2) to promote and explain the emerging profession of EA, and (3) to provide the first textbook on the subject of EA, which is suitable for graduate and undergraduate levels of study. To date, other books on EA have been practitioner books not specifically oriented toward a student who may be learning the subject with little to no previous exposure. Therefore, this book contains references to related academic research and industry best practices, as well as my

own observations about potential future practices and the direction of this emerging profession.

Launching an Enterprise Business Architecture Practice: A Playbook for Getting Started Meghan Kiffer Press

Enterprise Architecture (EA) is an essential part of the fabric of a business; however, EA also transcends and transforms technology and moves it into the business space. Therefore, EA needs to be discussed in an integrated, holistic, and comprehensive manner. Only such an integrated approach to EA can provide the foundation for a transformation that readies the business for the myriad enterprise-wide challenges it will face. Highly disruptive technologies such as Big Data, Machine Learning, and Mobile and Cloud Computing require a fine balance between their business and technical aspects as an organization moves forward with its digital transformation. This book focuses on preparing all organizations – large and small – and those wishing to move into them for the impact of leveraging these emerging, disruptive, and innovative technologies within the EA framework.

Collaborative Enterprise Architecture SK Publishing

CEOs regularly identify strategic execution as their biggest challenge, and the top priority facing today's business leaders. Based on their research with senior executives across a variety of industries—and including firms like Marriott, Microsoft, SunTrust, UPS, and Vail Resorts—Kenneth J. Carrig and Scott A. Snell have distilled the elements that are most critical for execution. This book addresses the challenges of execution, why it matters, and why the approach remains elusive. It introduces an integrated framework for understanding four priorities underlying execution

excellence. Ultimately, it all comes down to alignment, agility, ability, and architecture. The authors lay out a process for applying the framework, helping business leaders to diagnose their challenges and to determine their path toward breakthrough performance.

Fourth Edition Newnes

Architect and design highly scalable, robust, clean and highly performant applications in .NET Core About This Book Incorporate architectural soft-skills such as DevOps and Agile methodologies to enhance program-level objectives Gain knowledge of architectural approaches on the likes of SOA architecture and microservices to provide traceability and rationale for architectural decisions Explore a variety of practical use cases and code examples to implement the tools and techniques described in the book Who This Book Is For This book is for experienced .NET developers who are aspiring to become architects of enterprise-grade applications, as well as software architects who would like to leverage .NET to create effective blueprints of applications. What You Will Learn Grasp the important aspects and best practices of application lifecycle management Leverage the popular ALM tools, application insights, and their usage to monitor performance, testability, and optimization tools in an enterprise Explore various authentication models such as social media-based authentication, 2FA and OpenID Connect, learn authorization techniques Explore Azure with various solution approaches for Microservices and Serverless architecture along with Docker containers Gain knowledge about the recent market trends and practices and how they can be achieved with .NET Core and Microsoft tools and technologies In

Detail If you want to design and develop enterprise applications using .NET Core as the development framework and learn about industry-wide best practices and guidelines, then this book is for you. The book starts with a brief introduction to enterprise architecture, which will help you to understand what enterprise architecture is and what the key components are. It will then teach you about the types of patterns and the principles of software development, and explain the various aspects of distributed computing to keep your applications effective and scalable. These chapters act as a catalyst to start the practical implementation, and design and develop applications using different architectural approaches, such as layered architecture, service oriented architecture, microservices and cloud-specific solutions. Gradually, you will learn about the different approaches and models of the Security framework and explore various authentication models and authorization techniques, such as social media-based authentication and safe storage using app secrets. By the end of the book, you will get to know the concepts and usage of the emerging fields, such as DevOps, BigData, architectural practices, and Artificial Intelligence. Style and approach Filled with examples and use cases, this guide takes a no-nonsense approach to show you the best tools and techniques required to become a successful software architect.

Flow Architectures Harvard Business Press

This book shows its readers how to achieve the goal of genuine IT governance. The key here is the successful development of enterprise architecture as the necessary foundation. With its capacity to span and integrate business procedures, IT applications and IT infrastructure, enterprise architecture opens

these areas up to analysis and makes them rich sources of critical data. Enterprise architecture thereby rises to the status of a crucial management information system for the CIO. The focused analysis of the architecture (its current and future states) illuminates the path to concrete IT development planning and the cost-effective and beneficial deployment of IT. Profit from the

author's firsthand experience - proven approaches firmly based in enterprise reality.

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