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#### Rethinking Allison's Models

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In 1971, Graham Allison, then a young professor of government at Harvard, published *Essence of Decision*. The volume promised to take readers behind the scenes of the Cuban missile crisis and, in doing so, to present models for interpreting and explaining American foreign policy. *Essence* was a bold, sophisticated, and deeply flawed book.

#### The Essence of Decision - The Essence of Decision Graham ...

In 1969, Graham Allison published an academic paper about the Cuban Missile Crisis, which he turned into a 1971 book called *Essence of Decision*. That book made Allison's career. More than that, the book provided a *raison d'être* for the Kennedy School of Government at Harvard, which – combined with Allison's fundraising prowess – transformed a sleepy research institute into the most prominent public policy school in the world.

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Genre/Form: History: Additional Physical Format: Online version: Allison, Graham T. *Essence of Decision*. Boston, Little, Brown [1971] (OCoLC)556777871

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